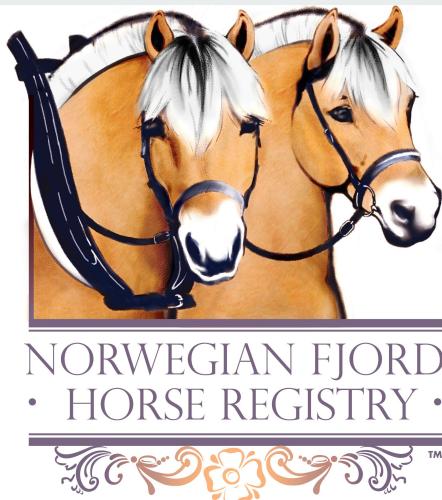


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# Norwegian Fjord Horse Registry (NFHR)

## 2026 Annual Membership Meeting



January 18, 2026  
Virtual via Zoom

# Welcome & Opening Remarks

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- Thank you for joining us today
- Appreciation for member engagement and support
- Overview of today's meeting purpose



# Meeting Agenda

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1. Welcome
2. Results of the Board Election
3. Results of the Officer Election
4. Financial Status / Treasurer's Report
5. Letter to the Membership
6. Tentative 2026 Goals
7. Member Participation & Next Steps



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# Results of the Board Election 2026

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Summary of election process

Newly elected Board members

Term lengths and effective dates

Appreciation to outgoing Board members



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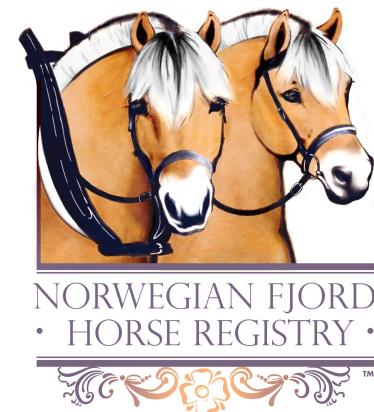


# Results of the Officer Election

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## Officers elected by the Board

- President, Margaret Crespo
- Vice President, Kelly White
- Treasurer, Holly Durst
- Secretary, Cynthia Madden



# Financial Status / Treasurer's Report

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Commitment  
to  
transparency  
and  
stewardship

Income and  
expenses  
overview

Budget  
highlights

Current  
financial  
position

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## Our commitment to the membership

*Honor the past  
Celebrate the present  
Embrace the future*



# Letter to the Membership: Message from the Board

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**Gratitude**

for member commitment and trust

**Board Focus and Emphasis**

transparency, sustainability, and engagement

**Shared Responsibility**

for NFHR's future

\*Copies of the letter will be on the website and in the Spring Herald

# NFHR Mission

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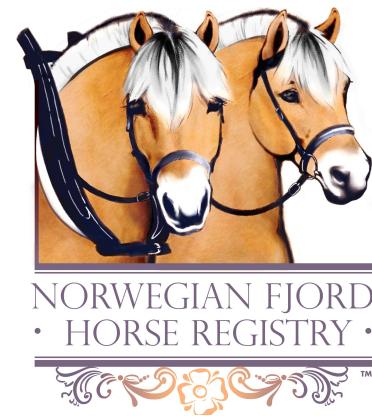
The mission of the Norwegian Fjord Horse Registry (NFHR) is to register and preserve the genetic purity of the Norwegian Fjord Horse, while also promoting the breed through education and outreach, maintaining its registry, supporting breed evaluations, and fostering a community for Fjord enthusiasts.

# Strategic Planning Overview

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## 2026 Strategic Direction

- 3-year strategic planning horizon
- Reviewed annually
- Developed during Board Face-to-Face Working Session
- Grounded in member engagement and governance excellence



# Strategic Priority Area 1

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## Member Engagement, Education & Community

### Why This Matters

- A strong registry depends on engaged, informed members
- Education, transparency, and connection support long-term success
- Shared stewardship of the Norwegian Fjord horse



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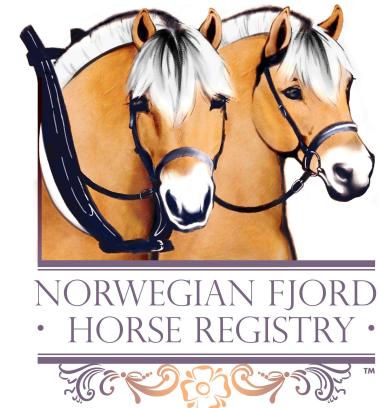


# Strategy 1: Goals

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## Strategic Priority Area 1 – Goals

- **Goal 1.1:** Grow and Retain an Engaged Membership
- **Goal 1.2:** Expand Education & Outreach about the Breed
- **Goal 1.3:** Strengthen Communication



# Strategic Priority Area 2

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## Organizational & Governance Excellence

### Why This Matters

- Strong governance ensures mission success
- Financial stewardship supports long-term stability
- Clear structures enable effective leadership



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# Strategy 2: Goals

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## Strategic Priority Area 2 – Goals

- **Goal 2.1:** Ensure Financial Stability & Transparency
- **Goal 2.2:** Strengthen Governance & Policy Frameworks
- **Goal 2.3:** Build Leadership & Committee Capacity



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# Committees Overview

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## NFHR Committee Structure

- Streamlined committee system
- Education embedded across all committees
- Maximum of five members per committee (excluding Board members)



# NFHR 2026 Committees

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Executive (Board) – Chair: Margaret

Elections, Bylaws

Finance – Chair: Holly

Evaluations – Co-Chairs: Aletha, Rebecca

PR / Herald – Chair: Kelly

Membership / Awards – Chair: Ardeth

Breeders – Chair: Solveig

# Committee Participation

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## How to Get Involved

1 Interested

members complete the committee interest form on the website

2

Form deadline

February 2

3

Names reviewed by the Board

February 4

4

Committee notifications

February 7

5

Five members selected in addition to the Board Members

# Committee Participation

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## How Progress Will Be Tracked

- Monthly committee reports aligned to goals
- Quarterly strategic check-ins
- Annual reflection and plan adjustment
- Integrated into Board agendas, minutes, and reports



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# Member Reporting

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## Transparency & Communication

- Quarterly updates to the membership
- End-of-year Board summary by end of 2026
- Strategic progress shared via website and communications
- Refined through committee work and member feedback

# Member Participation

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## Member Questions & Comments

- We ask that members honor the commitment of elected Board members
- Use Zoom chat for questions and comments
- Please submit comments and questions in the chat

## Next Steps

- All chat correspondence will be gathered
- Board will respond using an FAQ format on the website within 7 days

[member.inquiry@nfhrc.org](mailto:member.inquiry@nfhrc.org)

# Closing & Appreciation

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## Thank You

- Thank you for your time and engagement
- Your involvement strengthens the Fjord community
- Together, we steward the future of the breed



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